

Local Signals, Global Stakes: Groups with Aligned Interests Struggle to Coordinate when Information is Noisy and Shared Locally *

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Abstract

Even when every member of a group shares the same goal, collective action can prove surprisingly elusive. We investigate this challenge using a controlled laboratory experiment in which high school and undergraduate students are placed in networks and asked to complete a coordination task. Each participant privately receives a noisy signal (60% accuracy) indicating which of two options is correct, and can observe the real-time choices of a limited set of neighbors. We systematically varied network size, number of neighbors, and signal distribution to evaluate their impact on group performance. Consensus on the correct action declined in larger networks, in networks with fewer connections, and in networks with an asymmetric distribution of signals. Undergraduate students achieved collective coordination more frequently than high schoolers, consistent with their greater willingness and ability to explore. These findings underscore how even well-intentioned communities can fail to implement collective actions due to local and imperfect transmission of information, highlighting the importance of network structure and individual traits for being successful. The results have implications for understanding coordination failures in a variety of contexts, ranging from team projects to public goods.

Keywords: social learning, collective action, social network, consensus.

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1 Introduction

Consensus building is typically challenging because individuals frequently have different objectives or diverging views on how best to achieve shared objectives. Classic examples include government intervention vs. laissez-faire, nationalism vs. globalism, gun control vs. gun rights, road building vs. public transportation, and strict drug enforcement vs. legalization. Yet, disagreement over objectives is not the only barrier to collective action. Even when individuals share common interests, coordination can fail due to informational frictions. In this paper, we argue that multi-person coordination among individuals with common interests may fail *if information is noisy and exchanged only locally*. This may explain why substantial portions of the population hold inaccurate beliefs, such as the idea that cell phone radiation significantly increases cancer risk, vaccines cause autism, or climate change is not real.

To test this hypothesis, we design a controlled laboratory experiment in a social network setting [12, 14, 15], using populations of high school and undergraduate students. Our experiment combines and extends insights from the literatures on *collective action* and *social learning*. The study of collective action has been central in the social computer science literature. The pioneering experimental work by Kearns and colleagues demonstrates that individuals, while observing the actions of only a limited set of neighbors, can solve computationally complex global problems, such as graph coloring [17] and consensus-building [16], among other tasks. In parallel, social learning has been extensively studied in economics. It refers to the process by which individuals, each possessing private but imperfect information about the state of the world, use the observed behavior of their peers to infer additional information and adjust their own decisions accordingly [2]. Experimental research has shown that informational cascades — where individuals rationally ignore their private signal to follow the observed choices of others — occur naturally [1, 4], but also break easily [9]. More recently, social learning has been studied in network environments, where the structure of connections plays a critical role in determining how information spreads and aggregates [6, 11]).

Unlike the collective action literature, we study a setting with an objectively correct state of the world (e.g., the polio vaccine does not cause autism), where each individual receives a private signal about that state. While the majority of participants receive correct information (for example, through medical professionals), some are exposed to misinformation (e.g., through social media or pseudo-science). Success, however, requires coordination on the correct action — such as vaccinating. Unlike the social learning literature, where individuals typically aim to make the correct decision for themselves, our setting features network-dependent payoffs: an individual benefits only if the entire pop-

ulation — or a large majority — chooses the correct action (as is the case with herd immunity in vaccination campaigns). Moreover, participants engage in “cheap-talk” communication: they choose tentative actions that are visible to their neighbors but can be revised over time. This feature also distinguishes our design from the experimental repeated game literature [7] and from social learning in networks [11], where actions both reveal intentions and have immediate payoff consequences.

We then explore how different network structures—in which participants observe only the actions of a limited number of neighbors—affect the ability of the group to aggregate dispersed information and successfully coordinate on the correct action. Our goal is to identify which features of the environment facilitate or hinder collective success in the presence of local information frictions. Furthermore, studying both high school and undergraduate students allows us to capture behavioral variations across populations with different levels of maturity, experience, and strategic sophistication. This design enables us to explore whether coordination failures arise primarily from network structure or whether individual traits—such as willingness to explore, trust in signals, or responsiveness to peers—also shape collective outcomes.

Our experiment shows that successful coordination depends on a combination of structural and behavioral factors. First, and perhaps unsurprisingly, network size matters. Because the game exhibits a weakest-link feature, where a single deviation is sufficient to prevent success, coordination naturally becomes more fragile as the number of participants increases. Second, neighborhood size plays a critical role. Networks with more interconnected participants create greater opportunities for information exchange and diffusion, making consensus more likely. Third, the distribution of signals shapes outcomes. When individuals with incorrect signals are concentrated within small, tightly-knit neighborhoods, it is much harder to overturn local misinformation than when incorrect signals are evenly dispersed across the population. Finally, we find striking behavioral differences across populations. Undergraduate students are more likely to act initially in line with their private signal and adjust their behavior quickly in response to their peers. Compared to high school students, they switch actions more frequently, adapt faster to changes in their local environment, and exhibit greater responsiveness to their neighbors’ choices, behaviors that facilitate coordination in dynamic settings.

Together, our results show that even when individuals share common interests, coordination is fragile in locally connected networks, and success depends critically not only on the design of the network but also on the behavioral characteristics of its participants. This highlights the core challenge of building environments that support information diffusion and enable effective collective action.

2 Results

2.1 Research design

We conducted the experiment with 415 high schoolers (ages 14 to 18) from Oscar de la Hoya Animo Charter High School (ODLH) and 265 undergraduates (ages 18 to 23) from the University of Southern California (USC). Participants were grouped into networks of 10 or 15 individuals at ODLH, and into networks of 10, 15, or 20 individuals at USC. Each network played a game in which nature first selected a state of the world (color red or blue) and sent a private signal to each individual. Signals were represented as light versions of the color of each possible state of the world. In each round, 60% of participants received a signal of the correct color, while the remaining 40% received a signal of the wrong color (see Figures 1(a), 1(b) and 1(c)).

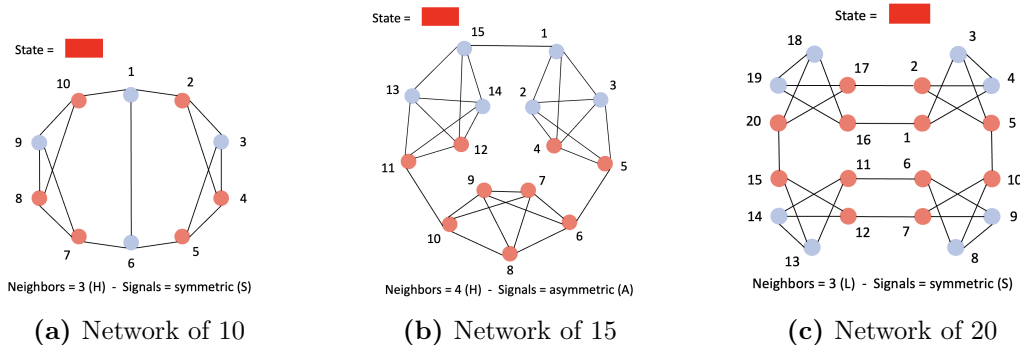


Figure 1: Panels 1(a), 1(b) and 1(c) show three examples of the full network structure, *visible only to the experimenter* for networks of 10 (*HS*), 15 (*HA*) and 20 (*LS*), respectively. The solid color represents the true state (red in all three cases). Each node corresponds to one player ID, and the light color on each node represents the signal received at the beginning of the round by that player: 60% correct (light red) and 40% wrong (light blue). Each line represents a direct connection, that is, a neighbor whose choice is observed by the participant. In networks of 15, there are 3 clusters of players (IDs 1 to 5, 6 to 10 and 11 to 15) and in networks of 20, there are 4 clusters of players (IDs 1 to 5, 6 to 10, 11 to 15 and 16 to 20).

Participants had 60 seconds (for networks of 10), 75 seconds (for networks of 15), or 90 seconds (for networks of 20) to update their actions (i.e., their color choices). During this period, they could observe in real time the choices made by a limited set of neighbors—their direct links (see Figure 2(a)). If at any point within the allotted time all participants in the network simultaneously coordinated on the correct color (the one matching the true state), the round was stopped, marked as a success, and each participant received a positive payoff (see Figure 2(b)). If the time expired without full coordination, the round was considered a failure and no payoff was earned (see Figure 2(c)).

In each round, participants were assigned either a high (*H*) or a low (*L*) number of

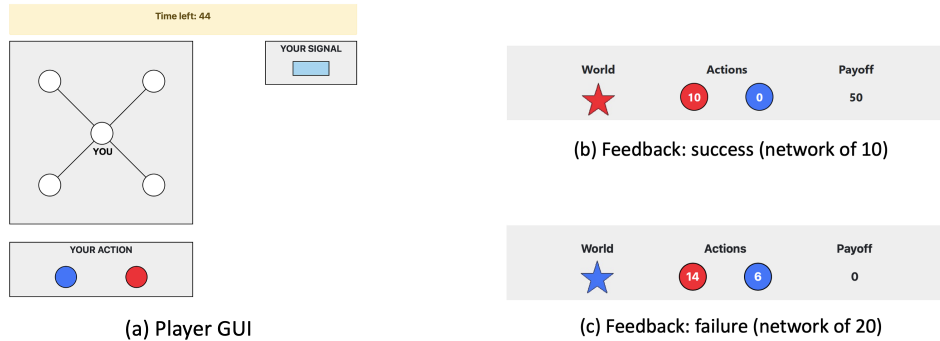


Figure 2: Graphical User Interface. Panel 2(a) shows a screenshot of the game as observed by a player. The player is labeled “you” and always placed in the center with the neighbors (four in this example) arranged equidistantly to prevent framing. The signal appears in the top right corner in light color at the beginning of each round. Players activate and change their choice by tapping on a color under “your action”. Choices are immediately observed by neighbors. The timer at the top of the screen runs backwards. Panels 2(b) and 2(c) show the feedback at the end of the round, including correct state (color of the “World”), number of players on each color, and payoff obtained by all players in the network.

neighbors with whom they could share information. Additionally, signals were distributed either symmetrically (S) or asymmetrically (A) across the network. We employed a 2×2 within-subject design, in which each participant played 4 rounds of each condition (HS , LS , HA , LA), presented in counterbalanced blocks of two. Participants played all rounds with the same set of partners but were randomly reassigned to a different position within the network in each round, for a total of 16 rounds. At the end of each round, participants learned the correct state, the final number of participants selecting each color, and the payoffs received by all members of the network.

We hypothesized that coordination success would be lower when the network size was larger (due to a weakest-link problem), when participants had fewer neighbors (limiting information flow), and when signals were distributed asymmetrically (increasing the risk of local clusters receiving misleading information). Consequently, we expected the lowest success rates in condition LA and the highest in HS . When comparing across populations, we expected higher success rates among undergraduates from a highly ranked university (USC) than among high school students from a historically underprivileged neighborhood (ODLH). We provide additional details on the experimental procedures in section 4 and the full set of instructions in Appendix SII.

2.2 Network outcomes

Our primary research question is whether and how networks can successfully aggregate dispersed information to reach consensus on the correct state. In principle, the task would

be trivial in a world with global information—where individuals could observe everyone else’s choices. In such a scenario, individuals could start by selecting the color of their private signal, then observe the decisions of all others, and deduce the correct state by identifying the majority choice. At the opposite extreme, in the absence of any connections or opportunities to share information, successful aggregation would be nearly impossible, as individuals would have no basis for revising their initial belief beyond their own signal.¹ With access to local information and the possibility of sharing, the problem becomes more complex: information spreads gradually and imperfectly through the network. However, as we will show, successful coordination remains feasible under these conditions.

The determinants of success

Figure 3 reports the proportion of successful rounds. Table 1 reports a Probit regression of the likelihood of network convergence on the correct action.

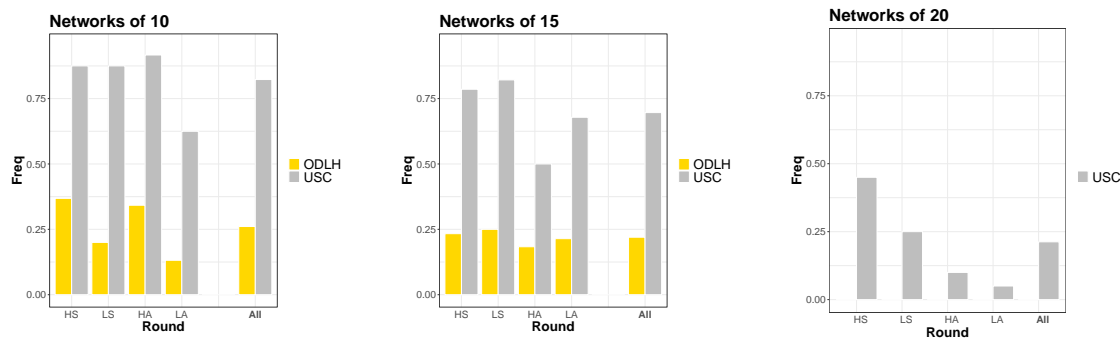


Figure 3: Proportion of successful rounds in each population (ODLH, USC) and network size (10, 15, 20), as a function of neighborhood size (H or L), and signal distribution (S or A), including the average for each case (All).

There is a substantial gap in the proportion of successful rounds between ODLH and USC participants (26.0% v. 82.3% and 21.3% v. 69.6% in networks of 10 and 15, χ^2 -test of differences in proportions, $p < 0.0001$). Within ODLH, performance does not significantly differ across network sizes ($p = 0.236$). In contrast, performance at USC varies with network size, showing a modest decline from networks of 10 to 15 and a substantial drop in networks of 20 (pairwise comparisons with FDR correction between 10 and 15, $p = 0.051$; between 10 and 20, $p < 0.0001$; between 15 and 20, $p < 0.0001$).

¹If participants rely solely on their private signals, the optimal strategy is to follow their signal with the same probability that it is correct—in our case, 0.6. Under this strategy, the probability that all participants independently choose the correct state (i.e., successful coordination) is extremely low. Specifically, the probabilities of success are approximately $S_{10} = (0.6)^6 (0.4)^4 \simeq 0.0012$, $S_{15} = (0.6)^9 (0.4)^6 \simeq 4.1 \times 10^{-5}$ and $S_{20} = (0.6)^{12} (0.4)^8 \simeq 1.4 \times 10^{-6}$ in networks of 10, 15 and 20, respectively.

	ODLH	USC
Network of 15	-0.128 (0.192)	-0.432 (0.330)
Network of 20		-1.835*** (0.318)
A round	-0.149 (0.112)	-0.667*** (0.157)
L round	-0.309* (0.131)	-0.147 (0.183)
2nd half	0.089 (0.127)	0.146 (0.192)
Constant	-0.470* (0.192)	1.311*** (0.255)

*** $p < 0.001$; ** $p < 0.01$; * $p < 0.05$; $p < 0.1$

Table 1: Probit regression of the likelihood of network convergence on the correct action in each population with dummies for network size (reference is 10), neighborhood size (reference is H), signal distribution (reference is S) and first v. second half of the experiment (reference is first).

The difference in performance between the allegedly easiest (HS) and most difficult (LA) treatments is significant in USC 10 (0.875 v. 0.625, $p = 0.046$), USC 20 (0.45 v. 0.05, $p = 0.003$), and ODLH 10 (0.36 v. 0.13, $p = 0.0007$), but not in USC 15 (0.79 v. 0.68, $p = 0.36$) and ODLH 15 (0.23 v. 0.21, $p = 0.81$). This pattern is consistent with the effects of asymmetry and the number of neighbors on performance, as reported in Table 1.

Two simple explanations for why some networks fail to achieve convergence could be that participants do not put in sufficient effort or that network failure is driven by a small minority of unskilled, stubborn, or inattentive individuals. However, we find evidence that contradicts both explanations. In Table 2, we analyze unsuccessful trials by tracking, for each round, the maximum and minimum fractions of correct actions reached within the network over time, as well as the final fraction of correct actions. We then compute averages across all unsuccessful rounds, broken down by population and network size.

	ODLH 10	ODLH 15	USC 10	USC 15	USC 20
Max. correct	.68	.50	.65	.70	.70
Min. correct	.27	.52	.32	.28	.25
Final correct	.45	.47	.45	.47	.51
# obs.	304	232	96	112	80

Table 2: Maximum and minimum number of correct actions (on average) over the course of an unsuccessful round and final number of correct actions (on average) at the end of an unsuccessful round, computed separately for each population and network size.

With the exception of ODLH 15, we observe substantial variation in the number of correct actions within a round, ranging from one-quarter (minimum) to two-thirds (maximum). This spread indicates that participants are actively experimenting with different strategies: switching actions, taking the lead, or mimicking peers, all in an effort to coordinate on the true state. Regarding the final choices, the average proportion of correct actions consistently hovers around one-half. This suggests that failure cannot be attributed to a small subset of participants who persistently misunderstand the task and undermine the group outcome. Rather, the lack of convergence appears to be a robust phenomenon driven by the inherent difficulties of aggregating dispersed information within a network.²

What behavioral differences might then explain the gap in success rates across the two populations? The answer lies in differences in exploration behavior. First, the average number of actions per participant — in successful and unsuccessful rounds, and in networks of 10 and 15 — is 1.89 and 2.54 in ODLH, compared to 2.26 and 3.43 in USC. This corresponds to 20% more switches in USC than in ODLH in successful rounds, and 35% more switches in failed rounds (test of differences between populations, $p < 0.0001$ in both cases). In other words, USC participants revise their actions more frequently.

Second, the proportion of rounds in which all participants simultaneously coordinate on the wrong state and subsequently change their actions is significantly higher in USC than in ODLH: 32.3% vs. 18.4% in networks of 10, and 27.7% vs. 14.6% in networks of 15 (χ^2 -tests of differences in proportions, $p = 0.006$ and $p < 0.0001$, respectively). Conversely, the proportion of rounds in which participants coordinate on the wrong state and remain there is significantly lower in USC than in ODLH: 1.0% vs. 8.2% in networks of 10, and 1.8% vs. 4.8% in networks of 15 (χ^2 -tests, $p < 0.0001$ in both cases).

Taken together, these results suggest that USC participants explore more — sometimes converging prematurely on the wrong state — but crucially, they continue experimenting as long as time permits. By contrast, ODLH participants explore less — reducing the likelihood of coordinating on the wrong state — but once they and their immediate neighbors align on a common action, they appear more inclined to believe that failure to converge is due to errors in other parts of the network, and thus tend to stay put.

Choice dynamics

Given the large shifts in the number of correct actions within a round (Table 2),

²To illustrate the difficulty of achieving consensus, consider an example in a 20-player network where 10 participants (IDs 6 to 15 in Figure 1c) choose red and the other 10 choose blue. Among the red players, 2 individuals (IDs 10 and 15) have two neighbors choosing red and one choosing blue, while the remaining 8 have all three neighbors choosing red. The same symmetric structure holds for the blue players. This example demonstrates that even with sophisticated individuals, local homogeneity within neighborhoods can coexist with global heterogeneity across the network, making convergence challenging despite consistent local signals.

it is informative to examine the dynamics of choice in more detail. Among successful rounds, the average time (in seconds) it takes participants to converge on the true state is: 32.2 (ODLH 10), 45.2 (ODLH 15), 26.8 (USC 10), 42.1 (USC 15) and 51.9 (USC 20). Not surprisingly, convergence is slower in networks of 15 compared to networks of 10 in both populations (t-tests, $p = 0.001$ for ODLH and $p < 0.0001$ for USC). Convergence is also significantly slower for USC in networks of 20 compared to networks of 10 (t-test, $p = 0.003$) though not significantly different from networks of 15 ($p = 0.211$). Finally, while convergence is slower in ODLH than in USC overall (Figure 3), the difference is only statistically significant in networks of 10 (t-test, $p = 0.033$).

Next, we examine the within-round evolution of the number of correct actions taken by participants in the network. Figure 4 illustrates this dynamic for selected treatments. We focus on successful rounds, as they contain richer information – including both the time to convergence and the magnitude of fluctuations in choices along the way. We also restrict the analysis to USC, which offers sufficient observations to enable comparisons across treatments (*HS* v. *LA*). In contrast, the number of successful rounds in ODLH is too small to allow for meaningful comparisons.

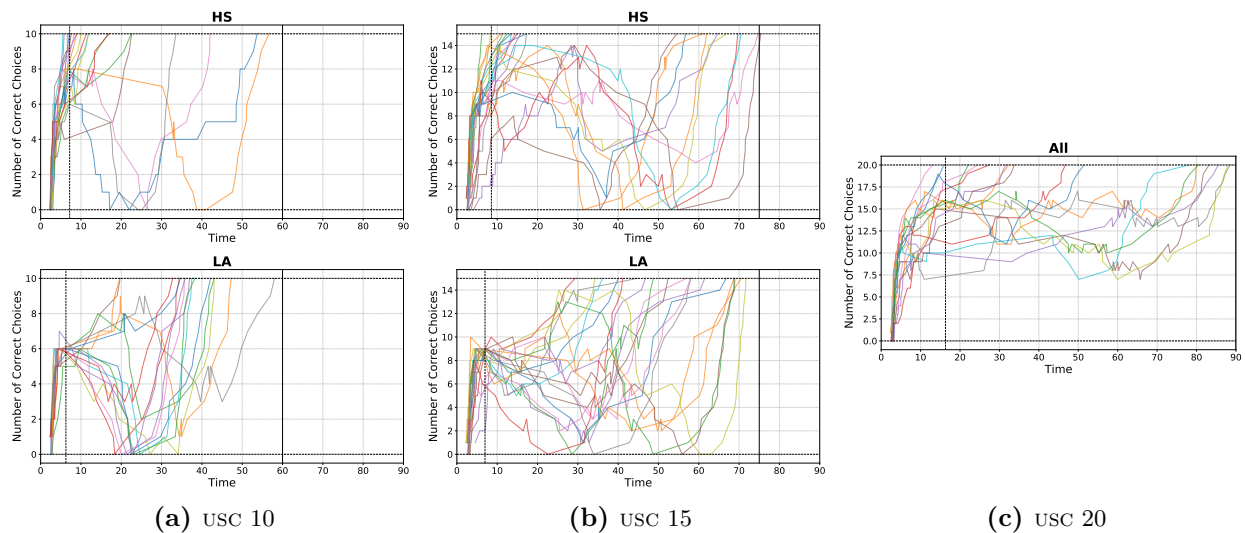


Figure 4: Each line shows the evolution of the number of participants at USC choosing the correct action in a successful round as a function of elapsed time (in seconds). The vertical dotted line indicates the average time at which all participants in that treatment have made at least one choice. The vertical solid line marks the time limit for the round (60s, 75s or 90s). The lower and upper horizontal dotted lines represent the bounds where no participant or all participants, respectively, are simultaneously choosing the correct action. Panels (a) and (b) display the *HS* (top) and *LA* (bottom) treatments for networks of 10 (left) and 15 (center). Panel (c) presents all successful treatments for networks of 20 (right).

Even though we focus only on successful rounds within a single population, we observe dramatic differences across network sizes and treatments. In smaller networks (10 and 15), choice dynamics are characterized by frequent switching (“chattering”), whereas in larger networks (20), transitions are slower and smoother. This pattern leads to faster convergence on the true state in smaller networks but also increases the likelihood that all participants temporarily coordinate on the wrong state before correcting their actions.

Within each network size, we also find significant differences between the treatments we identified as the easiest (*HS*) and the hardest (*LA*). While the overall proportion of successful rounds does not differ dramatically between these treatments (Figure 3), the speed of convergence does. Fast convergence (within 20 seconds) occurs frequently in *HS* (71.4% and 54.6% of successful rounds for networks of 10 and 15, respectively) but is rare in *LA* (13.3% of successful rounds for networks of 10 and never for networks of 15).

Finally, motion animations illustrating the dynamics of choices in selected representative networks are available at <https://labelinstitute.github.io/NetworkMovies/>. In these animations, the colored rings indicate each participant’s private signal, while the right-hand panel displays the sequence of choices, including the participant’s ID, selected color, and time of action. For ease of visualization, the animations proceed one choice at a time at uniform time intervals, without reflecting the actual timing delays between choices.

2.3 Individual analysis

While the network analysis accounts for aggregate performance, it is also important to examine behavioral differences at the individual level. In Figure 5, we report the initial choice of ODLH and USC participants in the network sizes common to both populations (10 and 15), using this measure as an indicator of their initial intentions.

We observe a substantial difference in initial behavior across populations (Figure 5a). USC participants make their first decision very quickly (median time: 2.7 seconds) and almost systematically follow their private signal (91.8%). By contrast, ODLH participants are significantly slower in making their initial choice (median time: 4.8 seconds) and are less likely to follow their signal (63.8%). The distribution of decision times differs between ODLH and USC participants (Wilcoxon rank-sum test, $p < 0.0001$), and the average probability of following one’s own signal is also significantly higher at USC (t-test, $p < 0.0001$). These findings suggest fundamentally different strategies across populations — not only in how participants react to the choices of others (as previously observed), but also in how they approach the decision problem from the outset.

When we divide the USC sample based on response time, we find that fast movers (Figure 5b) always follow their signal, whereas some slow movers (Figure 5c) occasionally do not (97.4% vs. 87.0% on average). A similar pattern emerges in ODLH, despite their

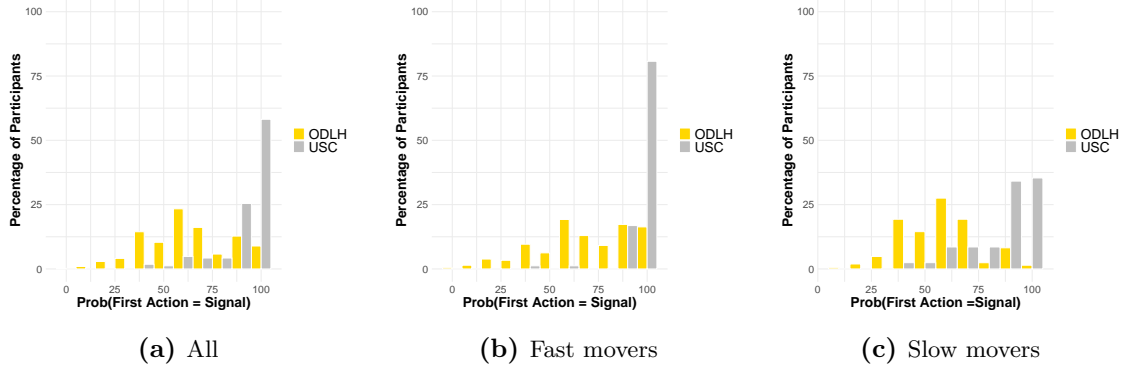


Figure 5: Panel (a). Distribution of individuals in each population for networks of 10 and 15 as a function of the proportion of rounds where first action coincides with signal. Panels (b) and (c). We split the sample into individuals whose average delay until first action is below median (fast movers) and above median (slow movers), and perform in each subsample the same analysis as in Panel (a).

lower overall tendency to follow signals (69.6% vs. 58.0% on average). Differences are statistically significant in both populations (t-tests, $p < 0.0001$). Thus, although the two populations differ in how they approach the initial choice, in both cases fast movers are more likely to follow their signal and take the lead, while slower movers are more likely to weigh their private signal against the observed actions of others before deciding.

Next, we present in [Figure 6](#) the individual-level performance in the game.

Not surprisingly in view of [Figure 3](#), individual performance is substantially higher in USC than in ODLH (KS test of stochastic dominance, $p < 0.0001$ for all three pairs of distributions), with an impressive 67% of USC participants finishing at least 14 out of 16 rounds in the correct action ([Figure 6a](#)). However, variance in individual performance is large, especially in ODLH.

Interestingly, within each population, the difference in the number of correct actions between rounds where participants received the correct signal ([Figure 6b](#)) and rounds where they received the wrong signal ([Figure 6c](#)) is statistically significant but modest in magnitude: 88.2% vs. 83.7% in USC, and 61.5% vs. 52.2% in ODLH (paired t-tests, $p = 0.002$ and $p < 0.0001$, respectively). This suggests that participants in both populations are influenced by their private signal, but not dramatically so. Instead, they are (rightly) willing to adapt their choices to align with the actions of their neighbors. This finding contrasts with results from the traditional social learning literature, which often reports strong overweighting of private information [9].

Finally, we focus on networks of size 15 and identify situations within a round where a cluster of interconnected individuals (IDs 1 to 5, IDs 6 to 10, or IDs 11 to 15 in [Figure 1b](#))

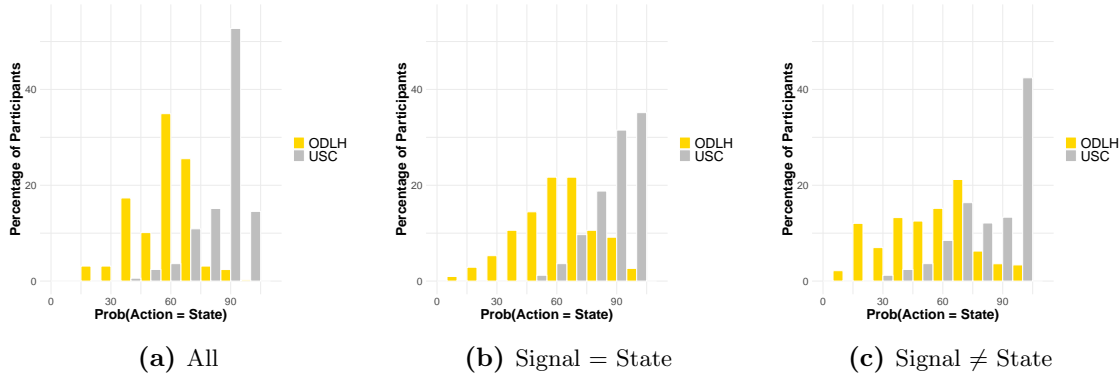


Figure 6: Panel (a). Distribution of individuals in each population for networks of 10 and 15 as a function of the proportion of rounds where the final action of the individual is correct. Panels (b) and (c). We split the sample into cases where the individual received the correct and the wrong signal, and perform in each subsample the same analysis as in Panel (a).

all simultaneously choose the same action. These situations are particularly prone to generating stagnation — either on the correct or incorrect action — as individual choices are reinforced by those of immediate neighbors. Consistent with the higher frequency of action switching observed in our undergraduate population, such clustering events occur, on average, 3.21 times per round in ODLH and 4.01 times per round in USC. We then compute the number of instances in which a participant breaks the consensus of their cluster despite observing the same action among all of their neighbors, as opposed to switching because they observe a different action from one individual in another cluster. We find that deviations without any supporting evidence from neighbors occur with probability 0.69 in ODLH and 0.51 in USC (test of difference of proportions, $p < 0.0001$). This suggests that although high school participants are generally less likely to switch actions than undergraduates, conditional on switching, they are significantly more prone to breaking local consensus without any observable justification, that is, without information from their immediate environment to support the change.

3 Discussion

Our findings demonstrate that consensus is far from guaranteed even when everyone stands to benefit from the same result. Local observation of neighbors’ actions often leads to pockets of incorrect beliefs that stall global coordination, especially in larger networks, networks with fewer connections, and networks with asymmetric distribution of signals. Participants frequently switch their choices in an effort to coordinate, but final outcomes

nonetheless vary greatly by treatment and population. The overall results underscore the fragility of coordination under imperfect information and local sharing.

USC v. ODLH. A stark contrast arises between undergraduate and high school participants in initial choice, frequency of switching, and likelihood of convergence. USC participants adopt a more exploratory approach. They appear to reason that if their entire neighborhood has coordinated on one action but the network remains stuck, their pocket is likely in error. By contrast, many ODLH participants seem to trust their local consensus once it is reached, believing that if global consensus has not been achieved, it is because other neighborhoods are making the mistake. This greater caution or inertia dampens the chance of ultimately escaping a unanimous yet incorrect position. A potential explanation for these behavioral differences (along the lines of repeated game experiments among individuals with different IQ [18, 19] or different academic achievements [3]) is that USC participants are more sophisticated strategic thinkers. However, the gap could also stem from differences in maturity, impulsivity, patience, or knowledge of peers.

Designing Networks for Coordination. Our experiment highlights several ways in which altering the network structure or the information environment could affect the ability of participants to aggregate dispersed information and coordinate successfully. Beyond the baseline setting, natural variations arise that would illuminate different mechanisms behind coordination successes and failures. First, requiring supermajority rather than unanimity might mitigate the weakest link problem, since a single outlier would not prevent an otherwise convergent network from succeeding. Second, some players could receive no private signal, forcing them to rely on the actions of their better informed neighbors, as in the political economy literature on voting [8]. This variant would reveal whether those with private information become pivotal influencers or whether confusion spreads globally. Third, networks with skewed connectivity structures — for example, a star topology where certain individuals have disproportionate influence — could highlight the role of central hubs in accelerating or impeding convergence, as explored in [20]. Finally, adding a third possible state might increase the complexity of the inference problem, but at the same time reduce the likelihood of large-scale mis-coordination, since each incorrect signal would reach a smaller fraction of the network. These variations directly relate to insights from percolation theory [22], which studies the conditions under which local actions or information can propagate across a system. Our findings suggest that coordination failure is not simply due to unwillingness to cooperate but reflects structural limitations that prevent correct information from percolating through the network.

Individual Traits and Group Composition. In addition to structural factors, the composition of the population—psychological traits, preferences, demographic characteristics or prior experience—is likely to play a crucial role in coordination dynamics. The litera-

ture on leadership and critical mass in networks [13, 21] emphasizes that a small number of proactive or influential individuals can play a pivotal role in steering behavior adoption especially in environments with local information frictions. In our context, introducing “partisan” players who care only about promoting a specific action — as often seen in political or ideological contexts [10] — would test the resilience of collective judgment in the face of misinformation. Alternatively, grouping individuals based on personality traits such as agreeableness (measured via the Big Five questionnaire) might facilitate coordination due to greater cohesion, but could also increase the risk of premature convergence on incorrect actions if no one is willing to challenge the local consensus. Similarly, same-gender networks might exhibit more consistency in risk attitudes, trust, or communication style, all of which could influence behavior. Contrasting such homogeneous networks could shed light on which social or cognitive factors most directly promote or hinder information aggregation. Another particularly relevant extension concerns mixing populations of different backgrounds or strategic sophistication. For example, combining USC undergraduates and ODLH high schoolers in the same network could reveal whether dynamic leaders from the first group induce hesitant participants from the second to switch actions, demonstrating positive peer influence. Alternatively, mixed networks might still experience clusters resistant to change, eroding the advantage of more exploratory individuals. This type of hybrid design would clarify how much critical mass of dynamic players is needed to steer an entire network toward the correct state — a question with direct implications for leadership, organizational behavior, and the design of interventions in diverse real-world environments where ability levels, education, and risk attitudes vary.

Overall, this study shows how laboratory experiments can be used to isolate and quantify the drivers of collective behavior in networks. When information is local and coordination depends on observing peers, global success hinges as much on network structure and signal distribution as on individual effort. This has broad implications for policy and organizational design: fostering cooperation, combating misinformation, and improving collective decision-making require not only motivated individuals, but also environments that support information flow and prevent local consensus on wrong alternatives.

4 Methods

The study was conducted with approval from the University of Southern California Institutional Review Board under protocol UP-12-00528. For ODLH, consent forms were distributed to parents through the school administration, allowing for an opt-out option. On the day of the experiment, participants were read an assent form and asked whether they wished to participate; no student or parent declined participation. All participant

data were anonymized to ensure confidentiality and securely stored in accordance with our IRB protocol. USC participants were adults who provided written informed consent prior to enrolling in the subject pool.

Each session was conducted either at ODLH or USC with networks of 10, 15, or 20 participants. Participants first played one practice round, followed by 16 incentivized rounds, always with the same group of partners but assigned to random positions within the network in each round. The table below summarizes the number of groups and total participants by population and network size.

Population	ODLH	ODLH	USC	USC	USC
Network size	10	15	10	15	20
# of groups	19	15	6	7	5
total ind.	190	225	60	105	100

For ODLH, we set up a portable laboratory in a classroom using PC tablets connected to one another and to a portable server via a closed wireless network. The system operated through a dedicated router, ensuring no external connectivity. Participants arrived one class at a time and were seated at individual stations with physical separations to preserve anonymity. The experiment was programmed in oTree [5]. Since the networks involved either 10 or 15 participants, we required group sizes to be a multiple of 5. Any additional students were engaged in a separate task while the experiment took place.

The experiment followed a structured sequence. First, instructions were read aloud to participants, accompanied by a PowerPoint presentation (as detailed in Appendix SI1). Participants then played one practice round, which did not count toward their earnings, during which they could raise their hand to ask clarification questions privately. Following this, participants completed eight blocks of two rounds each, varying along two dimensions: a high (H) or low (L) number of neighbors, and a symmetric (S) or asymmetric (A) distribution of signals. The complete list of treatment variants by network size is provided in Appendix SI2. At the end of the session, participants were paid in cash a \$10 show-up fee plus \$0.50 per successful round. All members of a network earned the same amount.

Procedures at USC were identical, except that sessions were conducted at LABEL, our experimental laboratory in the Department of Economics, and included networks of 20 participants in addition to those of size 10 and 15. Sessions lasted approximately 40 minutes, and participants earned an average of \$11.86 at ODLH and \$14.34 at USC.

Data availability statement: The datasets generated and analyzed in this study are available at this [link](#).

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Supplementary Information

SI1. Instructions at ODLH

Hello, thank you for coming. Today, we are going to play a few computerized games and make money. In all the games, you are going to win points. At the end, you will be paid \$1 for every 100 points accumulated. You will also be paid \$10 just for playing with us.

The computer is going to form a network with many people. Each of you will be directly connected only to a few people but the people you are connected to are also themselves connected to other people and so on. This means that everyone is indirectly connected to everyone else in the network. Think of your connections as being the people you talk to, who themselves talk to other people, etc. Now, what do you have to do?

The goal of the game is to guess the color of the world. The world can be RED or BLUE. **[SLIDE 1]** - [see [Figure SI1](#) for the slides projected on the screen at the front of the classroom]

The computer will choose one color of the world with 50-50 chance, but it will not tell you. Instead, it will give each of you a signal.

- If the world is “RED”, more people will see a signal “light red”, and fewer people will see a signal “light blue”.

- If the world is “BLUE”, more people will see a signal “light blue”, and fewer people will see a signal “light red”.

Note that more people get the signal that corresponds to the true color of the world but not everyone, otherwise the game would be too easy. We are using light colors to make clear that it is an indication, and therefore it may be wrong. In your computer, you will see a screen like this. **[SLIDE 2]**

Let me walk you through the different parts of the screen. **[SLIDE 3]**

First, you can see your neighborhood. These are the people you are directly linked to, in this case 4 people but in your session, it may be a different number. Visually, you are always at the center of your neighborhood, and these are your neighbors [point to the neighbors in the screen]. This is because you see your neighborhood from your own perspective. Other people will be at the center of their own neighborhood.

If you are linked to one person, that person is linked to you. But remember, they will be also linked to people you are not linked to and you will be also linked to people they are not linked to. **[SLIDE 4]**

Second, you can see your signal. In this case, your signal provides support that the world is BLUE. But, of course, you cannot know for sure. **[SLIDE 5]**

Third, you can see your possible actions. That’s where you make your decisions. You have to choose between the RED action and the BLUE action. As soon as you choose an action, you and your neighbors will see it [point at area (1)]. When your neighbors choose their actions, it will also appear here. After you see their actions, you can change yours... or not. It is totally up to you.

The action is important because it determines your payoff. If at some point during the round everyone in the entire network, that is everyone in all the neighborhoods, chooses the action that matches the color of the world, you will all earn 50 points, that is 50 cents. If at least one person in the network chooses the action that does not match the color of the world, you will all get 0 points. Of course, if you all choose the same action but it does not match the color of the world,

you will still get 0 points. Remember you get 50 points only if everyone chooses the action that matches the color of the world. Is this clear? [SLIDE 6]

Finally, you will see a timer at the top of the screen. This tells you the amount of time left to play. You start with a certain amount of time and the clock runs backwards. You can change your action as many or as few times as you want and the same is true for your neighbors and everyone else in the network. Every time you change your action it appears immediately on the screen of your neighbors and every time your neighbors change their actions, it appears on your screen. If you want to change your action multiple times, you have to wait at least two seconds between changes. Now this is very important. If at any point you all chose the correct action, the clock stops, and you all get your 50 points. If you run out of time and at least one person has the wrong action, you all get 0 points.

At the end of the round, you will see a screen like this. [SLIDE 7]

It tells you what the actual color of the world was (in this case, blue), how many people chose the RED and BLUE actions (in this case 13 and 7) and your payoff (in this case 0, since not everyone chose blue).

You are going to play this same game multiple times. Each time, the computer will randomly choose the color of the world with a 50-50 chance. Each time you will get a new signal and a new set of neighbors, but the rules of the game are always the same: if you all collectively choose the color of the world you all get 50 points.

Before we start, we are going to play a practice round. This is only to familiarize yourself with the screen, the software, and the commands. The results of this round do not count for your final payment so feel free to play around, experiment and change the actions multiple times. Any questions?

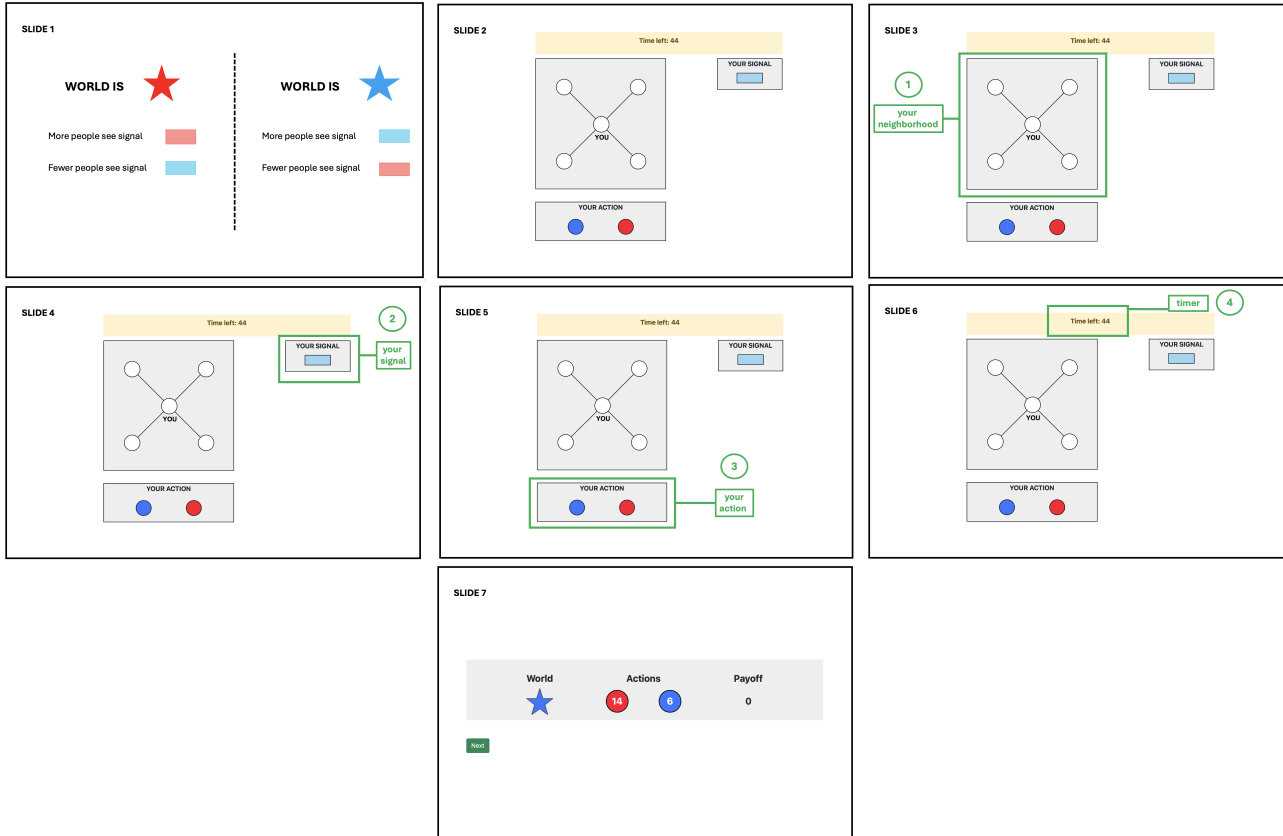


Figure SI1: Slides projected on screen for instructions

SI2. Description of all the network variants

We conducted 4 rounds of each variant (HS , LS , HA , LA), where H is high number of neighbors, L is low number of neighbors, S is symmetric distribution of signals, and A is asymmetric distribution of signals. Figures SI2, SI3 and SI4 present the four variants for networks of 10 (ODLH and USC), 15 (ODLH and USC) and 20 (only USC). In all these examples, the correct state is red.

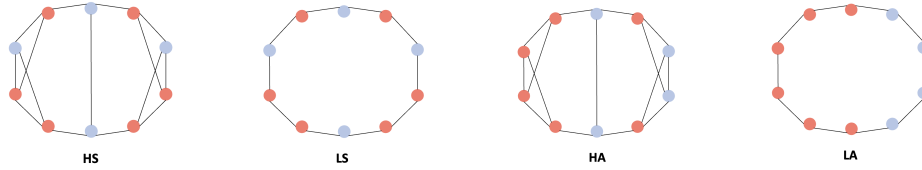


Figure SI2: Treatments HS , LS , HA and LA in networks of 10 (ODLH and USC)

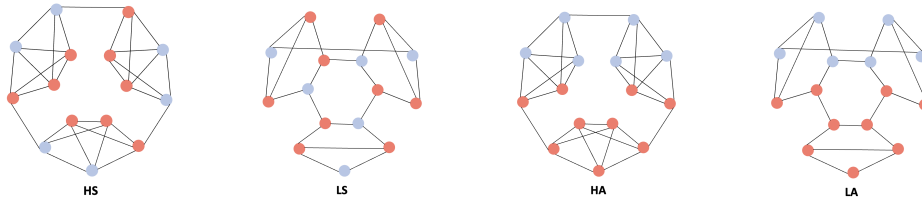


Figure SI3: Treatments HS , LS , HA and LA in networks of 15 (ODLH and USC)

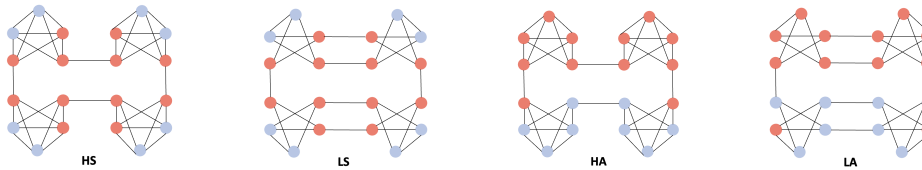


Figure SI4: Treatments HS , LS , HA and LA in networks of 20 (USC)